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TIMBER COMMITTEE  
Sixty-sixth session  
Rome, 21-24 October 2008  
Item 8 of the provisional agenda

EUROPEAN FORESTRY COMMISSION  
Thirty-fourth session  
Rome, 21-24 October 2008

**STRATEGIC PLAN**

**STRATEGIC PLAN OF THE UNECE/FAO INTEGRATED PROGRAMME OF WORK  
ON TIMBER AND FORESTRY 2008-2013**

Note by the Secretariat

*Summary*

The note presents the Strategic Plan for the integrated programme 2008-2013, as agreed by Timber Committee and European Forestry Commission delegates during the Special Session on the Strategic Review and Plan in Geneva on 28-30 April 2008, subsequently reviewed and finalized by the joint Bureaux of the Timber Committee and the European Forestry Commission. Delegates are requested to formally approve this plan during the joint session on 23-24 October 2008 presented in this document upon request by the Special Session of the Timber Committee (ECE/TIM/S/2008/6).

**I. INTRODUCTION**

**A. Background**

1. The secretariat has prepared a Strategic Plan for the work programmes 2008-09, 2010-2011, and 2012-2013 that fits with the United Nations and the Food and Agriculture Organization (FAO) biennial programming structure. The plan, which was produced after consultation with the joint Bureaux, reflects responses from member States to the Strategic

Review questionnaire, as well as stakeholder responses and the results of self-evaluations by the secretariat and the UNECE/FAO Teams of Specialists. This Strategic Plan 2008-2013 has been discussed and agreed at the Special Session, 28-30 April 2008, Geneva, subsequently finalized by the joint Bureaux, and is put forward for adoption to the joint session of the UNECE Timber Committee and FAO European Forestry Commission, 23-24 October 2008, in Rome.

## **B. Objective and Strategy**

2. The objective formulates the overall goals of the integrated programme in a few words. The strategy explains how the objective shall be achieved.

## **C. Activities and Structure**

3. Work areas and programme elements to be undertaken during 2008-2013 form an integral part of the Plan and define the content of the work programmes for 2008-2009, 2010-2011, and 2012-2013. It is not clear how many extra budgetary funds will be made available, so some presently not or under-funded programme elements are marked with an asterisk (\*). For these elements to be implemented, extra budgetary funds will be necessary.

## **D. Resources**

4. This section shows how the available staff resources should be distributed between work areas to implement the agreed plan. To be able to implement activities corresponding to programme elements marked with an asterisk (\*) in the overview of activities referred to above, extra budgetary funding is required.

## **E. Collaboration**

5. The integrated programme of work is implemented by the United Nations Economic Commission for Europe (UNECE) and FAO staff in Geneva, in very close and synergetic collaboration with staff of FAO Forestry Department operating out of Rome, Ankara and Budapest. It will be implemented further, in close collaboration with the Ministerial Conference on the Protection of Forests in Europe (MCPFE) and its work plan. The integrated programme of work will be closely linked to the FAO Strategy on Forestry and with MCPFE work programme currently under development.

6. It will further be implemented in close cooperation with other partners, such as other UNECE Divisions and the European Commission (primarily the Directorates General Enterprise, Agriculture, Environment, Transport and Energy, as well as Eurostat, the Joint Research Centre and the European Environment Agency) and the United Nations Forum on Forest (UNFF). A regular partnership, leading to the exchange of relevant information, exists also with ITTO. The integrated programme will also cooperate with programmes in other regions, notably those of the other FAO Regional Forestry Commissions.

7. Ongoing partnerships are maintained at the operational level with other United Nations and international organizations, academia, the research community and the private sector. These partnerships allow the secretariat to achieve the full potential of the integrated programme of work of the Timber Committee and the European Forestry Commission.

## **F. Governance**

8. This section lays out the respective roles of the parent bodies, subsidiary bodies, teams of specialists and the Bureaux, as well as the mandates and terms of reference of permanent bodies and teams of specialists. The proposed changes to the terms of reference of the UNECE Timber Committee, the Joint FAO/UNECE Working Party on Forest Products Economics and Statistics and the Teams of Specialists will be submitted for information and decision of the UNECE Executive Committee. The revised Terms of the Reference of the Timber Committee would then require approval by the Economic Commission for Europe at its 2009 session. The Special Session approved the mandates of all teams of specialists when it agreed on the programme.

9. The Special Session has reviewed all parts of the draft Strategic Plan, modified them as necessary and approved a final version, which, after review by the joint Bureaux, is transmitted to the joint session of the Timber Committee and the European Forestry Commission for adoption during the European Forest Week in October 2008. Thereafter, respective elements of the Strategic Plan will be transmitted for formal adoption to the appropriate approval processes in both UNECE and FAO.

## **G. Developments since the Special Session**

10. The Special Session left a few points open, notably as regards UNECE/FAO activities on climate change. These were discussed by the joint Bureaux on 3 July 2008. The Bureaux proposed in particular that climate change activities be given priority in the work of the secretariat and the existing Teams of Specialists, but that no separate Team on Forests and Climate Change be formed. The attached version of the Strategic Plan which is circulated to Heads of Delegations contains the version agreed by the Bureaux.

# **II. FAO EUROPEAN FORESTRY COMMISSION AND UNECE TIMBER COMMITTEE INTEGRATED PROGRAMME OF WORK ON TIMBER AND FORESTRY 2008 – 2013**

## **A. Objective and Strategy**

### **Objective**

11. To strengthen the forest sector and its contribution to sustainable development throughout the UNECE region.

### **Strategy**

12. The responsibility for the subprogramme<sup>1</sup> is vested in the Trade and Timber Division, Timber Section. The subprogramme will aim at developing and applying analytical and monitoring tools, both on policy and on developments on the ground, collecting, validating and disseminating information and analysis, as well as stimulating the exchange of experience, best

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<sup>1</sup> Reference is made to subprogramme 7 on timber and forestry of the UN Economic Commission for Europe, the joint integrated programme work programme of the UNECE Timber Committee and the FAO European Forestry Commission.

practice and joint efforts to measure progress. The programme provides a platform for topical policy discussions, taking into account the changing policy environment, notably as regards climate change and bioenergy. It promotes the role of forests in mitigating and adapting to climate change.

13. The programme will promote sustainable management of forests as well as the sound and legal use of forest products, for raw material and energy, and forest services, based on appropriate policies and institutions. Priorities for 2010-2011 are guided by the outcome of the 5th Ministerial Conference on the Protection of Forests in Europe, which placed emphasis through the Warsaw resolutions on “forests, wood and energy” and cross-sector coordination, including “forests and water.” This has been affirmed by the outcome of the 2007-2008 Strategic Review, which placed a major emphasis on climate change, bioenergy and wood mobilization. The importance of sustainable forest management, sector policies and institutions, forest products markets, and cross-sectoral cooperation has been reaffirmed.

14. While all countries benefit from international cooperation through the subprogramme, the subprogramme will pay special attention to the countries of Eastern Europe, Southeast Europe, the Caucasus, Central Asia and the Mediterranean region, to implement sustainable forest management through capacity building activities, and promoting their involvement in international activities in the region.

15. As part of the strategy to implement the subprogramme, UNECE will carry out its work in cooperation with FAO and the Ministerial Conference on the Protection of Forests in Europe and provide regional input to the United Nations Forum on Forests and the FAO Committee on Forestry (COFO).

16. To support forest management, including the use of wood and forest products, that is sustainable from the ecological, economic and social point of view, it is necessary to maintain a good balance between those three aspects, based on a strong consensus about goals and methods among all stakeholders, as well as to ensure that the strategy is well integrated into the policy framework of other sectors (the cross-sectoral approach). Achieving sustainable forest management is primarily a sovereign national responsibility. However, regional international cooperation, and inter-regional cooperation, through the timber and forestry subprogramme and its partners, will contribute by developing and disseminating concepts and information through: communication, the sharing of experience, and the defining of standard measurement tools (indicators) for sustainable forest management.

## **B. Activities and Structure**

### **Work areas**

17. The integrated programme has five work areas:
- (a) Work Area 1: Markets and Statistics
  - (b) Work Area 2: Forest Resource Assessment
  - (c) Work Area 3: Forest Sector Outlook
  - (d) Work Area 4: Social and Cultural Issues
  - (e) Work Area 5: Policy and Cross-sectoral Issues

18. The main focus of activities under each work area during the period 2008 to 2013 will be as follows:

**(a) Work Area 1: Markets and Statistics**

19. UNECE/FAO monitors and analyses developments in markets in the UNECE region, notably topical and policy relevant aspects, and provides a neutral forum for discussion between governments and stakeholders at the annual Timber Committee sessions, which analyse developments and make short-term forecasts. As a basis for this and other work, comprehensive statistics on production, trade and prices of forest products are collected, validated, analysed and disseminated. Data collection activities are coordinated through the Intersecretariat Working Group on Forest Sector Statistics. UNECE/FAO, together with partners, builds capacity in forest products marketing and statistics in central and eastern Europe, southeast Europe, the Caucasus and Central Asia.

**(b) Work Area 2: Forest Resources Assessment**

20. UNECE/FAO monitors all aspects of forests, forest resources, their functions and services in the region, and makes available the information on the state of forests in the UNECE region. It provides regional inputs to the global Forest Resource Assessments 2010 and 2015. The UNECE/FAO Timber Section works with partners in countries, international organisations and the scientific community to collect information according to agreed standards and rules, improve the quality of the information, notably by ensuring international comparability, storing, disseminating and analyzing the information, and helping countries to strengthen their capacity in this area. Increasingly, information is organized according to internationally agreed sets of criteria and indicators of sustainable forest management.

**(c) Work Area 3: Forest Sector Outlook**

21. UNECE/FAO analyses structural developments in the sector and produces studies of the long-term outlook for supply and demand for wood and the other goods and services of the forest, as a support to policy makers and analysts, as well as civil society and private sector decision makers, including studies on topical issues. During the period 2008-2013, the focus will be on updating the analysis of 2005 (European Forest Sector Outlook Study EFSOS) to take account of developments as regards bioenergy and climate change, including interactions between these developments and the outlook for existing wood using industries. Potential wood supply will be analysed, as well as the factors linked to its mobilisation.

**(d) Work Area 4: Social and Cultural Issues**

22. UNECE/FAO addresses issues connected with the social and cultural "pillar" of sustainable forest management, mostly through facilitating networking and cooperation, sharing information on best practice and helping the networks to communicate to the policy level. It comprises work in the areas of health and safety, contracting and training of forest workers, as well as monitoring trends as regards gender and forestry. Most of the work is conducted through the Joint ECE/FAO/ILO Expert Network to Implement Sustainable Forest Management.

**(e) Work Area 5: Policy and Cross-sectoral Issues**

23. UNECE/FAO undertakes activities in the field of forest policies and institutions, including monitoring of developments, analysis of trends and capacity building. Information collection, exchange and dissemination is facilitated through the UNECE/FAO Inter-Secretariat Working Group on Monitoring Forest Policies and Institutions. It also includes broader cross-sectoral work, for example on forest fires and climate change related issues. Policy forums are organised on important topical issues, in cooperation with the Ministerial Conference on the Protection of Forests in Europe (MCPFE), as appropriate. The maintenance and development of cross-sectoral activities falls also under work area 5 and work in this area is continuously being developed, for instance with the UNECE units responsible for energy, environment and water. Important topics are routinely dealt with in a cross sectoral way and cross-sectoral work worth strengthening is developed, as and when appropriate. This work area also includes UNECE/FAO's contribution to the global forest dialogue, notably the activities of UNFF and the FAO Committee on Forestry (COFO).

**C. Programme Elements**

24. The main activities under each of the work areas are set out in the table below. An asterisk (\*) implies that extra budgetary funding is required. Teams of Specialists which support and provide guidance to the different work areas are listed under II.D below (paragraph 23).

<b>Work area 1: Markets and Statistics</b>	
	<b>Programme elements</b>
1.1	Collecting, validating and disseminating statistics on production, trade, consumption and prices of forest products
1.2	Analysis of markets for forest products, notably topical and policy relevant aspects, including Forest Products Annual Market Review and annual Timber Committee discussions
1.3	Implementing sustainable forest management through capacity building for forest products marketing*
1.4	Monitoring and analysis of markets and policies for certified wood products, including public procurement and green building
1.5	Collecting and disseminating forest fire statistics
<b>Work area 2: Forest Resources Assessment</b>	
	<b>Programme elements</b>
2.1	Collecting, validating and disseminating information according to criteria and indicators of sustainable forest management
2.2	Regional contribution to FAO Forest Resource Assessment 2010
2.3	Implementing sustainable forest management through support to developing national systems for forest monitoring*
2.4	Improving information on forest types
2.5	Reporting on and analysis of the state of forests in the UNECE region
2.6	Monitoring and analysing forest ownership and tenure

<b>Work area 3: Forest Sector Outlook</b>	
<b>Programme elements</b>	
3.1	Preparing European forest sector outlook studies
3.2	Contribution to FAO State of the World's Forests reports
3.3	Analysing climate change issues relevant to the forest sector
3.4	Analysing energy-related issues, including demand and supply for wood energy
3.5	Collecting, validating, and disseminating information and analysis of wood availability and potential wood supply
<b>Work area 4: Social and Cultural Aspects</b>	
<b>Programme elements</b>	
4.1	Implementing sustainable forest management through promoting occupational safety and health
4.2	Implementing sustainable forest management through promoting best practice in forestry education and training
4.3	Monitoring trends as regards gender and forestry
4.4	Implementing sustainable forest management through promoting best practice for forest contractors
<b>Work area 5: Policy and Cross-sectoral Issues</b>	
<b>Programme elements</b>	
5.1	Contribution to the global dialogue on forests
5.2	Monitoring recent developments in forest sector policies, legislation and institutions, including national forest programmes
5.3	Analysing developments in forest sector policies, legislation and institutions, including interactions with other sectors
5.4	Implementing sustainable forest management through capacity building for forest policies and institutions*
5.5	Organizing policy forums on major topical issues
5.6	Exchanging information on improving management of wildland fires
5.7	Improving sectoral and cross-sectoral exchange and communication
5.8	Producing forest and forest products country profiles*

#### **D. UNECE/FAO Teams of Specialists**

25. The following Teams of Specialists (ToS) will be active during the period 2008-2010, renewable until 2013:

		<b>Work area(s)</b>	<b>Programme element</b>
1.	ToS on Forest Products Markets and Marketing	1	1.1, 1.2, 1.3, 1.4
2.	ToS on Monitoring Sustainable Forest Management	2, 5	2.1, 2.2, 2.3, 2.4, 2.5, 2.6, 5.2, 5.3
3.	ToS on Forest Policy in Eastern Europe and Central Asia	5	5.2, 5.3, 5.4, 5.7, 5.8
4.	ToS on Forest Fire	5	5.6

		<b>Work area(s)</b>	<b>Programme element</b>
5.	Forest Communicators Network	5	5.7 (programme as a whole)
6.	Joint UNECE/FAO/ILO Expert Network to Implement Sustainable Forest Management	4	4.1, 4.2, 4.4
7.	ToS on Forest Sector Outlook	3	3.1, 3.4, 3.5

### **E. Intergovernmental processes, communication and administration**

26. In addition to the activities listed under II.B above (paragraphs 13 to 19), the secretariat must provide a number of services necessary for programme implementation but not linked to any specific work area or programme element. These activities comprise the following:

Servicing UNECE and FAO intergovernmental bodies	Preparing and servicing sessions of UNECE Timber Committee, FAO European Forestry Commission, FAO/UNECE Joint Working Party on Forest Economics and Statistics and joint Bureaux of the UNECE Timber Committee and FAO European Forestry Commission
Communication	Preparing and issuing publications, a newsletter, press releases, as well as maintaining the website
Administration, management, contribution to UNECE and FAO general activities	Strategic thinking at programme levels for UNECE and FAO, programme budgeting and performance reporting to UN and FAO Headquarters, programme evaluations, staff development and fund raising as well as standard administration and management

## **III. RESOURCES**

27. The integrated programme is implemented by a combination of activities of the countries themselves, partner organisations, the FAO Forestry Department (FAO Headquarters in Rome, and sub-regional offices in Budapest and Ankara) and the UNECE/FAO Timber Section in Geneva. This document does not deal with resource allocation by countries or partners, each of which has its own autonomous process. Some programme elements will be dependent on securing extra budgetary funding.

28. The following table provides an indicative estimate, in percentage terms, on the regular budget resources expected to be available during 2008-2013 (consisting of 5 professional posts, of which 1 is FAO-financed, and 4½ general service level posts, of which 1½ are FAO-financed) that may be distributed between the five work areas.

29. This table does not take into account any extra budgetary resources that might become available (consultants, associate or loaned experts, interns) or any resources from FAO Rome, Budapest and Ankara, other parts of the UNECE secretariat, from the UN Office at Geneva (UNOG) (e.g. meeting facilities, translation, offices), or from countries or partner organisations.



<b>Work area</b>	<b>Topic</b>	<b>Comments</b>	<b>Percentage share</b>
1.	Markets and Statistics		18
2.	Forest Resource Assessment		18
3.	Forest Sector Outlook		10
4.	Social and Cultural Issues	There are minimal secretariat inputs in this work area, as the substantive work is conducted through Teams of Specialists	3
5.	Policy and Cross-sectoral Issues		18
	Intergovernmental processes	see description above (II.E)	10
	Communication	see description above (II.E)	6
	Administration, management, contribution to UNECE and FAO general activities, etc.	see description above (II.E)	17
	Total		100

#### **IV. GOVERNANCE**

##### **A. Intergovernmental bodies**

30. Formal governance of the programme's work is provided by the two parent bodies, the UNECE Timber Committee and the FAO European Forestry Commission. These are ultimately responsible for the conduct of the integrated programme. The UNECE Timber Committee meets annually, while the FAO European Forestry Commission meets every second year (2008, 2010, 2012). Every four years, the Committee and the Commission meet jointly (2008, 2012). The Joint FAO/UNECE Working Party on Forest Economics and Statistics meets annually.

31. The terms of reference of the UNECE Timber Committee, the Joint FAO/UNECE Working Party on Forest Economics and Statistics and the mandate of the European Forestry Commission are attached (see annex).

##### **B. Joint Bureaux of the UNECE Timber Committee and the FAO European Forestry Commission**

32. The joint Bureaux of the Timber Committee and the European Forestry Commission are entrusted to oversee the implementation of programme of work and to provide guidance as needed. They have the authority to take decisions on operational matters between sessions of the parent bodies. The joint Bureaux meet at least once annually. The chairs of the Working Party and the Joint FAO/ECE/ILO Expert Network participate, as does a representative of the Ministerial Conference on the Protection of Forests in Europe (MCPFE) Liaison Unit. The Bureaux meet as appropriate jointly with the General Coordinating Committee of the MCPFE, as a major partner, to ensure maximum synergy.

**C. Teams of Specialists**

33. Teams of Specialists receive their mandate from the UNECE Timber Committee and FAO European Forestry Commission who approve their terms of reference. Teams may provide guidance to the work of the secretariat for the respective work areas, are a way of outreach to country-level experts, and have their own specific outputs. All countries may nominate members to the teams. Team leaders are elected at the first meeting of the teams. Further guidance on the functioning of teams of specialists has been issued by UNECE in “Guidelines for the establishment and functioning of teams of specialists within UNECE (ECE/EX/2).” Teams of Specialists report to the joint Bureaux or the UNECE/FAO Working Party on Forest Economics and Statistics, using the agreed reporting template (see annex).

**D. FAO and UNECE Strategy for Forestry Activities in Eastern Europe and Central Asia**

34. Guidance to the work of the Team of Specialists on Forest Policy in Eastern Europe and Central Asia as well as to capacity-building activities in these countries by all parts of FAO, UNECE and other partners is provided by the *FAO and UNECE Strategy for Forestry Activities in Eastern Europe and Central Asia* (available online at: <http://www.unece.org/trade/timber/WA5/ecca-strategy-2007.pdf>) This strategy for the period 2007-2013 has been approved by the parent bodies. It is a working document and is continuously adjusted to evolving priorities.

## **Annex**

### **Mandates and Terms of Reference**

#### **I. TERMS OF REFERENCE OF THE UNECE TIMBER COMMITTEE**

1. The Timber Committee, as a Sectoral Committee of UNECE, constitutes a forum for cooperation and consultation among its member countries. Its objective is to strengthen the forest sector and its contribution to sustainable development throughout the UNECE region, through monitoring, analysis, capacity building and the provision of a forum for discussion, taking into account the changing policy environment, notably as regards climate change and bioenergy. The Committee focuses on the sound and legal use of forest products, for raw material or energy, and on forest services.

2. The Timber Committee shall, within the context of sustainable development, provide member countries with the information and services which they need for policy- and decision-making as regards their forest and forest industry sector (“the sector”), including the trade and use of forest products and, when appropriate, formulate recommendations addressed to member Governments and interested organizations. To this end, it shall:

(a) With the active participation of member countries, undertake short-, medium- and long-term analyses of developments in, and having an impact on, the sector, including those offering possibilities for the facilitation of international trade and for enhancing the protection of the environment;

(b) In support of these analyses, collect, store and disseminate statistics and other information relating to the sector, and carry out activities to improve their quality and comparability;

(c) Provide a framework for cooperation, e.g. by organizing seminars, workshops and ad hoc meetings and setting up time-limited teams of specialists, for the exchange of economic, environmental and technical information between Governments and other institutions of member countries that is needed for the development and implementation of policies leading to the sustainable development of the sector and to the protection of the environment in their respective countries;

(d) Carry out tasks identified by the UNECE or the Committee as being of priority, including the facilitation of subregional cooperation and activities in support of the economies of eastern Europe, the Caucasus and central Asia and the Mediterranean region;

(e) It should also keep under review its structure and priorities and cooperate with other international and intergovernmental organizations active in the sector, and in particular with the FAO and its European Forestry Commission (EFC), the International Labour Organisation (ILO) and with the Ministerial Conference for the Protection of Forests in Europe (MCPFE), in order to ensure complementarity and to avoid duplication, thereby optimizing the use of resources. Its work programme is fully integrated with that of the EFC.

3. The integrated work programme of the Timber Committee and the European Forestry Commission has five work areas:

- (a) Markets and statistics;
- (b) Forest resource assessment;
- (c) Forest sector outlook;
- (d) Social and cultural aspects;
- (e) Policy and cross sectoral issues.

## II. MANDATE OF THE FAO EUROPEAN FORESTRY COMMISSION

<b>Name</b>	<u>European Forestry Commission (EFC)</u> (FO-726) (1) (Article VI-1 of the Constitution)		
<b>Origin</b>	Established by the Conference at its Third Session (1947) on the recommendation of the FAO Mariánské-Lázně (Czechoslovakia) Forestry Conference in 1947.		
<b>Purpose</b>	To advise on the formulation of forest policy and to review and coordinate its implementation at the regional level; to exchange information and, generally through special subsidiary bodies, advise on suitable practices and action with regard to technical and economic problems, and to make appropriate recommendations in relation to the foregoing.		
<b>First Session</b>	July 1948		
<b>Membership</b>	Open to all Member Nations and Associate Members whose territories are situated wholly or in part in the European Region or who are responsible for the international relations of any non-self-governing territories in that region. Membership comprises such eligible Nations that have notified the Director-General of their desire to be considered as members.		
<b>Present membership (March 2008)</b>	Albania Austria Belarus Belgium Bulgaria Cyprus Czech Republic Denmark Estonia European Community Finland France Germany	Greece Hungary Iceland Ireland Israel Italy Latvia Lithuania Luxembourg Malta Netherlands Norway	Poland Portugal Romania Russian Federation Slovakia Slovenia Spain Sweden Switzerland The former Yugoslav Republic of Macedonia Turkey Ukraine United Kingdom

### **III. TERMS OF REFERENCE OF THE FAO/UNECE WORKING PARTY ON FOREST ECONOMICS AND STATISTICS**

1. The Working Party is a subsidiary body of the UNECE Timber Committee and the FAO European Forestry Commission, and contributes to the implementation of the integrated programme of those two bodies. It meets annually to provide guidance on the implementation of work areas 1, 2 and 3 and parts of work area 5:

**Work Area 1:** Markets and statistics

**Work Area 2:** Forest resources assessment

**Work Area 3:** Forest sector outlook

**Work Area 5:** Policy and cross-sectoral issues: elements addressing monitoring and analysis of policies and institutions

2. In particular, within the framework of the integrated programme, the Working Party shall:

(a) Keep under review the needs at the international level for statistics and other information relating to the forestry, wood-processing and forest products sector; as well as wood energy, and develop programmes to meet these needs. Particular attention shall be paid to improving quality, concepts, definitions and methodologies in order to increase the international comparability of statistics; and other information;

(b) Develop, upon request from the parent bodies, methodologies for use in economic analysis of the sector as well as techniques for the collection, validation, analysis and dissemination of information and statistics;

(c) Undertake, upon request from the parent bodies, ad hoc projects in the field of economics and statistics relating to forestry and forest products; and forest policies and institutions;

(d) Work together with other international bodies, including MCPFE, Eurostat and the Conference of European Statisticians with a view to achieving coordination of activities and avoiding any unnecessary duplication of effort.

**UNECE/FAO TEAM OF SPECIALISTS ON  
FOREST PRODUCTS MARKETS AND MARKETING**

*Reference to Integrated Work Programme: Work Area 1  
Programme elements 1.1, 1.2, 1.3, 1.4*

**A. OBJECTIVES**

To contribute to the sustainable development of forest products markets in the UNECE region:

1. Provide a forum for discussion of forest products marketing in the UNECE region. In particular, contribute to the UNECE Timber Committee annual market discussions and thereby advise UNECE/FAO on forest products market developments.
2. Advise the UNECE/FAO secretariat on implementation of Work Area 1, focusing on its products and publications, and undertaking studies as appropriate.
3. Provide assistance in marketing in the UNECE region, especially to central and eastern European countries, through information collection, analysis and dissemination, and capacity building.
4. Maintain and expand the international network and forums for discussion on forest products markets and marketing.

**B. EXPECTED MAJOR OUTPUTS**

1. Contribution to Timber Committee market discussions and workshop(s) on relevant topics, including the market effects of green building policies, corporate social responsibility in forest products marketing and trade, public procurement policies, wood energy, and other topics, in line with the work programme.
2. Advice on market-related publications and products, including the provision of expertise in the production and technical reviews of the Forest Products Annual Market Review.
3. Participation in wood energy market study in conjunction with the secretariat's long-term outlook study for wood energy.
4. Maintenance and expansion of the "Current Issues Website" (<http://www.lfpdc.lsu.edu/unece/>) to collect and share with a wider community forest products marketing information, and the Forest Products Marketing Distance Learning Website (<http://www.unece.org/trade/timber/mis/forest-products-marketing-links.htm>)
5. Maintenance and expansion of the "Forest Products Marketing & Business Management Reference List."

**C. BACKGROUND**

ESTABLISHED / APPROVED BY	Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008
DURATION	From 2008 to 2010, renewable to 2013
METHODS OF WORK	To be determined by the Team
REPORTING	Once a year to the Joint FAO/UNECE Working Party on Forest Economics and Statistics
TEAM LEADERS	To be nominated during the 1st meeting of the Team
RESPONSIBLE SECRETARIAT MEMBER	Ed Pepke

<b>UNECE/FAO TEAM OF SPECIALISTS ON MONITORING SUSTAINABLE FOREST MANAGEMENT</b> <i>Reference to Integrated Work Programme: Work Areas 2 and 5 Programme elements 2.1 - 2.6, 5.2, 5.3</i>	
<b>A. OBJECTIVES</b>	
<ol style="list-style-type: none"> <li>1. Advise the UNECE/FAO and FAO secretariats on the implementation of activities in Work Areas 2 “Forest Resources Assessment” and 5 “Policy and cross sectoral issues”, with regard to data collection, validation and dissemination;</li> <li>2. Contribute to the coordination of reporting on criteria and indicators for sustainable forest management by MCPFE and Montreal process countries;</li> <li>3. Support the regional contribution to the global Forest Resource Assessment FRA;</li> <li>4. Strengthen the strategic discussion of the monitoring of sustainable forest management;</li> <li>5. Improve countries’ reporting capacities and support development of national systems of forest monitoring;</li> <li>6. Provide advice on the implementation of the framework on forest types;</li> <li>7. Contribute to the institutional cooperation on monitoring of forests;</li> <li>8. Maintain and expand the international network and forums for discussion on forest resources and the monitoring of sustainable forest management.</li> </ol>	
<b>B. EXPECTED MAJOR OUTPUTS</b>	
<ol style="list-style-type: none"> <li>1. Regional contribution to Global Forest Resources Assessment 2010;</li> <li>2. Assistance in the preparation and review of the next report on the State of Forests in Europe, for the Oslo Ministerial Conference: including advice on enquiries, definitions etc., covering both quantitative and qualitative indicators;</li> <li>3. Improved reporting capacity of countries weak in reporting on criteria and indicators for the State of Europe’s Forests Report 2007;</li> <li>4. Guidance on the implementation of the forest type classification.</li> </ol>	
<b>C. BACKGROUND</b>	
<b>ESTABLISHED / APPROVED BY</b>	Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008
<b>DURATION</b>	From 2008 to 2010, renewable to 2013
<b>METHODS OF WORK</b>	To be determined by the team
<b>REPORTING</b>	Once a year to the Joint FAO/UNECE Working Party on Forest Economics and Statistics
<b>TEAM LEADER</b>	To be nominated during the 1 <sup>st</sup> meeting of the Team
<b>RESPONSIBLE SECRETARIAT MEMBER</b>	Roman Michalak

**UNECE/FAO TEAM OF SPECIALISTS ON  
FOREST POLICY IN EASTERN EUROPE AND CENTRAL ASIA**

Reference to Integrated Work Programme: Work Areas 5

*Programme elements 5.2, 5.3, 5.4, 5.7, 5.8*

**A. OBJECTIVES**

To enhance effectiveness of international activities intended to support and contribute to sustainable development of the forest sector in eastern Europe and central Asia, notably through:

1. Strengthened forest management and marketing
2. Strengthened policies and institutions
3. Improved forest information management and communication
4. Identifying emerging issues and facilitating dialogue and discussion on important policy and cross-sectoral aspects;
5. Better integrating countries of eastern Europe and central Asia in international networks and forums for discussion of forest sector issues in Eastern Europe and Central Asia
6. Advising the UNECE/FAO secretariat in the dissemination of its products in Eastern Europe and Central Asia, and in the implementation of Work Area 5;
7. Monitoring implementation of the "Strategy for UNECE/FAO Activities in Eastern Europe and Central Asia," and UNECE/FAO activities on implementing sustainable forest management.

**B. EXPECTED MAJOR OUTPUTS**

The team will identify priority issues in countries in the region and promote a transparent regional discussion of priorities and best practice in reforming policies and institutions in the sector. It will advise the UNECE/FAO Secretariat, on the implementation of their programmes within the framework of the integrated programme of work. In this context, the Team focuses on the policy and institutional dimension of the work. It will:

1. Guide the development of a publication on Forest Policies and Institutions in Eastern Europe;
2. Improve exchange of information and experiences on forest sector policies and institutions between member countries;
3. Raise awareness of existing forest policy information and networks;
4. Promote better integration of countries into international policy networks;
5. Improve public awareness on forest sector issues and issues of a cross-sectoral dimension in eastern Europe and central Asia;
6. Maintain the ToS website.

**C. BACKGROUND**

<b>ESTABLISHED / APPROVED BY</b>	Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008
<b>DURATION</b>	From 2008 to 2010, renewable to 2013
<b>METHODS OF WORK</b>	To be determined by the team
<b>REPORTING</b>	Once a year to the joint bureaux of the UNECE Timber Committee and FAO European Forestry Commission
<b>TEAM LEADER</b>	To be nominated during the 1 <sup>st</sup> meeting of the Team
<b>RESPONSIBLE SECRETARIAT MEMBER</b>	Volker Sasse, (FAO Sub-regional Office for Central and Eastern Europe, Budapest)



<b>UNECE/FAO TEAM OF SPECIALISTS ON FOREST FIRE</b> Reference to Integrated Work Programme: Work Area 5 <i>Programme element 5.6</i>	
<b>A. OBJECTIVES</b>	
1. To promote application of forest fire management methods and development of forest fire policies which are based on most recent science and connected to international processes; 2. To provide, in close cooperation and coordination with the UNISDR Wildland Fire Advisory Group, FAO, and other partners, guidance to member states and international organizations, notably the United Nations system, on forest fire management and forest fire policies, with core emphasis on the contribution of the fire management community to reduce the negative consequences of forest fires on climate change as well as adaptation and mitigation measures to address the consequences of climate change on fire regimes; 3. To organise and prepare seminars, workshops and educational programmes; and promote a continuous exchange of information and experience among country forest fire specialists from the policy, managerial and research spheres; 4. <b>Note:</b> In the context of this mandate the Team will continue to address all vegetation fires (“wildland fires”), including fires in the agricultural sector and in peatland / wetland biomes.	
<b>B. EXPECTED MAJOR OUTPUTS</b>	
Follow up the recommendations of the International Wildland Fire Summit, particularly in the consolidation of the UNISDR Global and Regional Wildland Fire Networks: 1. Support to the development of a global vegetation fire inventory based on combined remote sensing and developing a national reporting methodology <sup>2</sup> 2. Cooperate with the UNEP-OCHA Joint Environment Unit in developing a forest fire component within the Rosersberg Initiative, which is aiming at streamlining and improving national and international response to environmental emergencies, including wildland fire. 3. Continue the bi-annual publication of <i>International Forest Fire News</i> (IFFN).	
<b>C. BACKGROUND</b>	
<b>ESTABLISHED / APPROVED BY</b>	Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008
<b>DURATION</b>	From 2008 to 2010, renewable to 2013
<b>METHODS OF WORK</b>	To be determined by the team
<b>REPORTING</b>	Once a year to the joint bureaux of the UNECE Timber Committee and the FAO European Forestry Commission
<b>TEAM LEADER</b>	To be nominated during the 1 <sup>st</sup> meeting of the Team
<b>RESPONSIBLE SECRETARIAT MEMBER</b>	Pieter van Lierop, FAO

<sup>2</sup> Differs from the version approved by the Special Session, taking account of subsequent remarks by the Team leader. The final version of the ToR was approved by the joint Bureaux.

<b>UNECE/FAO TEAM OF SPECIALISTS FOREST COMMUNICATORS NETWORK</b> All work areas, <i>Programme element 5.7</i>	
<b>A. OBJECTIVES</b>	
To improve the ability of the forest and forest products sector to communicate effectively, within and outside the sector, through: <ol style="list-style-type: none"> <li>1. Providing a forum for international interaction and cooperation in forest related communications;</li> <li>2. Developing and introducing state of the art communication approaches.</li> </ol>	
<b>B. EXPECTED MAJOR OUTPUTS</b>	
<ol style="list-style-type: none"> <li>1. European forest communication strategy;</li> <li>2. Updated studies on public perception concerning forests, their management and related products;</li> <li>3. Best practice guide on forest related environmental education (Forest Pedagogics);</li> <li>4. Communication Strategy and follow up to the European Forest Week 2008 (upfront and follow up media work; evaluation of achievements and lessons learned; improved concept for future activities);</li> <li>5. Preparations for the International Year of Forests 2011 (raising awareness in the region; developing a strategic outline for concerted activities of local, regional and global relevance);</li> <li>6. Contributions to the EU Forest Action Plan, in particular on forest related environmental education and on a European forest communication strategy;</li> <li>7. Public relations (PR) advice, upon request, to joint Bureaux of the UNECE Timber Committee and FAO European Forestry Commission, and joint UNECE/FAO secretariat, to the Team of Specialists on Forest Products Markets and Marketing, to other Teams of Specialists, and to the MCPFE Liaison Unit Oslo;</li> <li>8. Build PR capacity in member countries of the UNECE Timber Committee and the FAO European Forestry Commission through workshops and topical meetings.</li> </ol>	
<b>C. BACKGROUND</b>	
<b>ESTABLISHED / APPROVED BY</b>	Joint session of the UNECE Timber Committee and the FAO European Forestry Commission, Rome, 23-24 October 2008
<b>DURATION</b>	From 2008 to 2010, renewable to 2013
<b>METHODS OF WORK</b>	To be determined by the team
<b>REPORTING</b>	Once a year to the joint bureaux of the UNECE Timber Committee and the FAO European Forestry Commission
<b>TEAM LEADER</b>	To be nominated during the 1 <sup>st</sup> meeting of the Team
<b>RESPONSIBLE SECRETARIAT MEMBER</b>	Kit Prins

**UNECE/FAO TEAM OF SPECIALISTS:  
JOINT FAO/ECE/ILO EXPERT NETWORK  
TO IMPLEMENT SUSTAINABLE FOREST MANAGEMENT**

Reference to Integrated Work Programme: Work Area 4

*Programme elements: 4.1, 4.2, 4.4*

**A. OBJECTIVES**

1. The focus of the Experts Network's activities is the implementation of sustainable forest management in Europe and North America, in particular relating to social, cultural and environmental aspects, on the basis of the broad policy objectives established by the parent bodies and the MCPFE. It concentrates on a limited range of topics, for instance training, workforce, private forestry, contractors, occupational safety and health, social dimension of forestry (SFM), i.e. on human resources.

2. While all countries benefit from international cooperation, the Experts Network recognizes the special needs of some countries of the CIS and Southeast Europe, as identified in the integrated programme of work of work.

**B. EXPECTED MAJOR OUTPUTS**

1. Regular exchange of information and advice on best forest practice and technology transfer, allied with the use of innovative information technology and communication systems;

2. International seminars and workshops which are primarily intended for forest specialists and practitioners;

3. Quality standards and analysis.

In particular:

1. Second International Forestry Training Centres Conference, Lyss, Switzerland, November 2008;

2. European qualification certificate for forestry operations (EU programme);

3. Quality and forestry training: joint quality reference standards for forestry training centres (EU programme);

4. Generalisation of use of training products on forestry safety and training;

5. Contribution to EFECT programme on forest contractors with ENFE;

6. Data base on web with concrete examples of best practice in implementing sustainable forest management.

**C. BACKGROUND**

**ESTABLISHED /  
APPROVED BY**

Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008

**DURATION**

From 2008 to 2010, renewable to 2013

**METHODS OF WORK**

To be determined by the Expert network

**REPORTING**

Once a year to the joint bureaux of the UNECE Timber Committee and the FAO European Forestry Commission

**TEAM LEADER**

To be nominated during the 1<sup>st</sup> meeting of the Team

**RESPONSIBLE  
SECRETARIAT  
MEMBER**

Kit Prins

<b>UNECE/FAO TEAM OF SPECIALISTS ON FOREST SECTOR OUTLOOK</b> Reference to Integrated Work Programme: Work Area 3 <i>Programme element: 3.1, 3.4, 3.5</i>	
<b>A. OBJECTIVES</b>	
1. Advise and support the UNECE/FAO secretariat on the methodology, implementation and follow-up of regional outlook studies: European Forest Sector Outlook Study and specific studies 2. Monitor and analyse policy aspects of use of wood for energy generation and material use and the implications for the forest sector 3. Monitor the use of wood for energy 4. Provide guidance on wood availability, demands and mobilization to the Task Force on Wood Availability and Demands 5. Contribute to the implementation of Warsaw resolution W1 "Forests wood and energy"	
<b>B. EXPECTED MAJOR OUTPUTS:</b>	
1. Provide guidance on methods, analysis and conduct of forest sector outlook studies 2. Advice on wood energy-related publications and products 3. Scenarios for production and consumption of goods and services of the forest, and for wood supply, taking into consideration all influencing factors 4. Research on the topic area, in support of forest sector outlook studies and other relevant support to policy making 5. Advice to the secretariat on implementation of the ECE/FAO/EU/IEA Joint Wood Energy Enquiry in 2008 and subsequent years	
<b>C. BACKGROUND</b>	
<b>ESTABLISHED / APPROVED BY</b>	Joint session of the UNECE Timber Committee and FAO European Forestry Commission, Rome, 23-24 October 2008
<b>DURATION</b>	From 2008 to 2010, renewable to 2013
<b>METHODS OF WORK</b>	To be determined by the Team. Will cooperate with the UNECE/FAO Teams of Specialists on Monitoring Sustainable Forest Management and Forest Products Markets and Marketing
<b>REPORTING</b>	Once a year to the Joint FAO/UNECE Working Party on Forest Products Economics and Statistics
<b>TEAM LEADERS</b>	To be elected at first Team meeting
<b>RESPONSIBLE SECRETARIAT MEMBER</b>	Kit Prins

**STANDARD REPORTING FORM FOR TEAMS OF SPECIALISTS**

1	Name of Team	
2	Reporting to	Bureaux/Working Party (date)
3	Period covered	.... to .....
4	Leader/deputies/secretariat	
5	Team members	
6	Meetings held	(date, place, theme)
7	Outputs during period by mandate item (quote mandate item and report accomplishments) and impact achieved	Publications, advice, seminars etc.
8	Expected outputs over next period by mandate item (cite mandate number and report accomplishments)	
9	Comments, lessons learned	
10	Issues for attention of Bureaux/Working Party	

**Remarks:**

- Maximum length: two pages
- Usually there would be one report a year, submitted by the team leader to the Chief, Timber Section, at least 3 weeks before the meeting of the joint bureaux and 11 weeks before the meeting of the joint FAO/UNECE Working Party on Forest Economics and Statistics (because of documentation deadlines)
- “Issues” could be proposed changes to mandates (addition or subtraction of outputs, new directions), transmittal of messages/information to policy level, proposals for activities by other groups (inside UNECE/FAO or not)

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