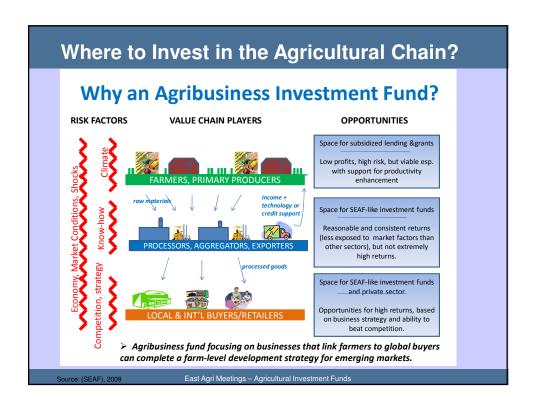
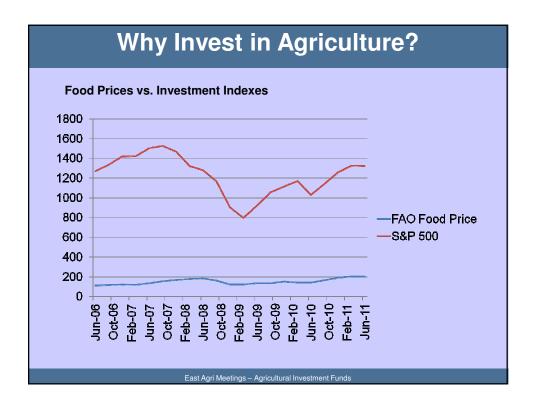
Agricultural Investment Funds (AIFs)

Calvin Miller
Agribusiness and Finance Senior Officer and Group Leader
Rural Infrastructure and Agro-Industries Division (AGS)

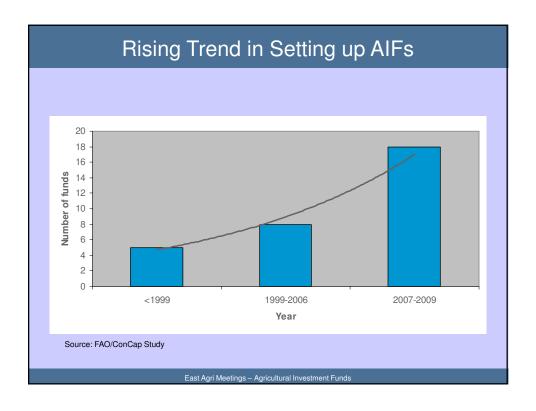
FAO-Rome 21 November, 2010





Overview of FAO/ConCap Study

- Desk study: Stock-taking and case studies
- 31 AIFs identified mainly focused on SSA
- Significant growth of AIFs in recent years
- Many set up as a public-private partnerships (PPPs)- 58%
- Capital base ranging between US\$8 million and US\$2.7 billion
- Varied instruments: equity(14), debt(4), debt/equity(8), guarantee(1), others (4)



Agribusiness Partners International Investment Fund

Example 1

- \$100 million fund launched in 1995 and exited in 2005
- Managed by Burlington Capital Group/Agribusiness Management Company, LLC
- Private equity investors in food and agribusiness
- Investment strategy for high returns through capital placement and consumer product quality and growth
 - principal was guaranteed by US government agency
 - investor return on equity was 37%
- Examples of funded projects:
 - poultry production and processing
 - cheese startup company (sold at a loss)

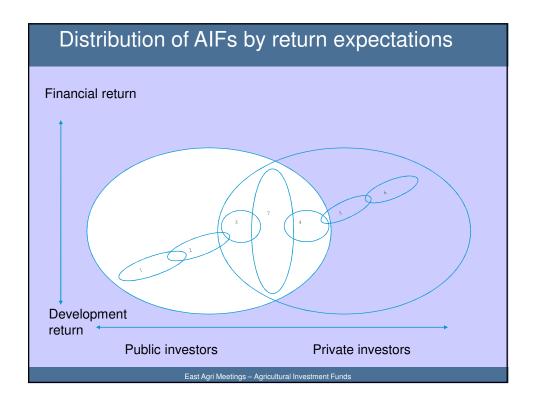
Technical assistance & support:

- promotion of higher quality products
- provision of guidance on growth strategies

African Agricultural Capital (AAC)

Example 2

- Established in 2005 and funded by Rockefeller Foundation, Gatsby Charitable Foundation & Volksvermorgen NV.
- Venture Capital Fund- fully invested in 16 SMEs in Kenya, Uganda and Tanzania
- AAC also manages the Africa Seed Investment Fund Examples of funded projects:
 - Victoria Seeds in Uganda which serves smallholder farmers in Uganda, South Sudan and DRC
 - Africado- a start-up company in Tanzania which grows and exports avocados to the EU
- · Ideal for socially oriented investors



Private Sector Engagement in AIFs

- Agriculture perceived as a sector that offers investment opportunities for the private sector
- AIFs offer a means for investors to pool their assets and invest in the rural/agriculture sector in developing countries, diversify portfolio
- AIFs offer opportunity for the private sector to build synergies with the public sector (risk sharing)
- In the study- 18 funds were PPPs and the rest private capital funds
 - private capital funds investing in agriculture increasing in recent years

East Agri Meetings – Agricultural Investment Funds

Investor Goals and Expectations

- Public investor without return expectations
- Public investor with limited or no return expectations
- Public and private investors in Public Private Partnership models
- Private investor with interest in agriculture as a new asset class
- Private investor with strong commercial
- Public or private investors with social double bottom line expectations

Conclusions

- Increased agricultural investment is critical to end hunger. Through AIFs and direct investment, the private sector can inject capital into the sector hence foster the development of rural enterprises
- Beyond capital, the private sector can bring new technologies, build human capacity, link rural entrepreneurs to markets and so on.
- PPPs can be a useful tool to engage the private sector as they provide for sharing of risks and costs
- Investors should go into industries where they can expand opportunities for increased value addition.

East Agri Meetings - Agricultural Investment Funds

Recommended Websites

- AGS Website: www.fao.org/ag/ags/index en.html
- Rural Finance Learning Centre: www.ruralfinance.org
- Contract Farming: <u>www.fao.org/ag/ags/contract-farming/en</u>
- Review Guidelines on FAO and Private Sector http://www.fao.org/tc/private/principles en.asp
- E-mail: Calvin.Miller@fao.org