

# Multi-stakeholder partnerships

*to finance and improve food security  
and nutrition in the framework  
of the 2030 Agenda*

A report by the High Level Panel of Experts on  
Food Security and Nutrition of the CFS

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## Unusual report:

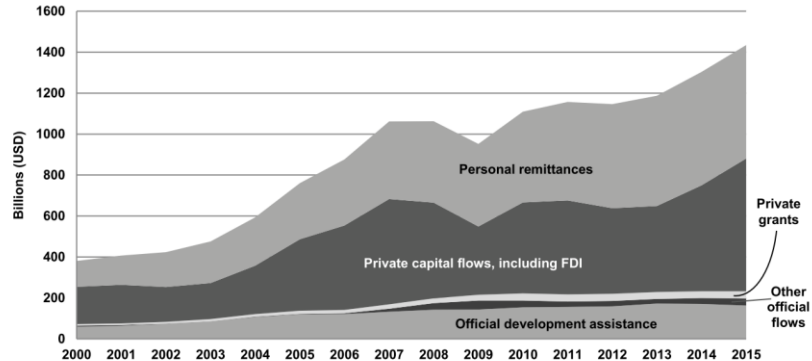
- Emerging and quickly evolving focus of interest;
- Few detailed and public information;
- No systematic impact assessment of the contribution of MSPs to FSN and SD.
- Impossible to provide an overall picture of MSPs for FSN
- The HLPE submitted a **questionnaire** to collect more information on MSPs

# Why now? Financial needs

3 categories of investment needs:

- Basic needs
- National sustainable development needs
- Global challenges

Total investment gap: **USD 2.5**  
trillion / per year (UNCTAD, 2014)



Decline in the relative importance of **ODA** with the increase of **private capital flows** (including FDI) and of personal remittances.

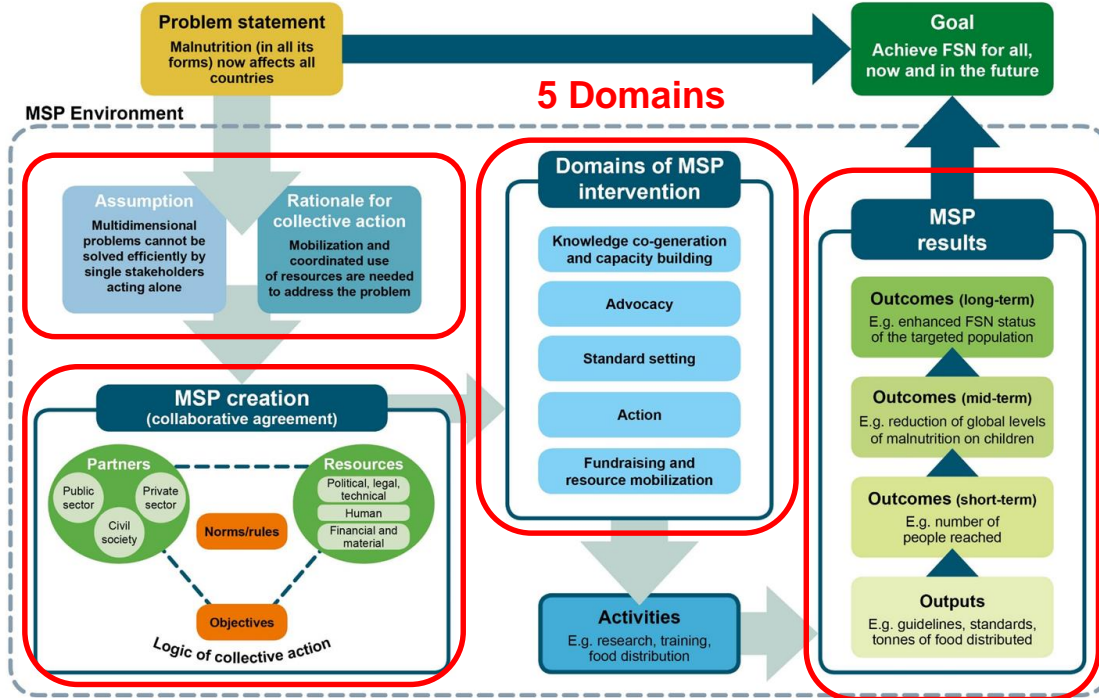
## MSPs: what for?

Proliferation of MSPs over the past decades because of:

- A strong call for finding **alternative to public funding** and **pool together complementary resources** to complement governments' efforts
- Build **trust** and improve **mutual understanding**, share risks and responsibilities for effective **collective action**.
- Coordinate for the delivery of **public goods** and vet decisions more thoroughly, thus strengthening their **legitimacy**.
- Provide a voice to the most **vulnerable**

Consequently MSPs are defined in this report as involving the 3 spheres of society (more details in the report).

# MSPs for FSN: a logic model for collective action



# MSPs: not a panacea!

## A means, not a goal

MSPs do not take place without controversy:

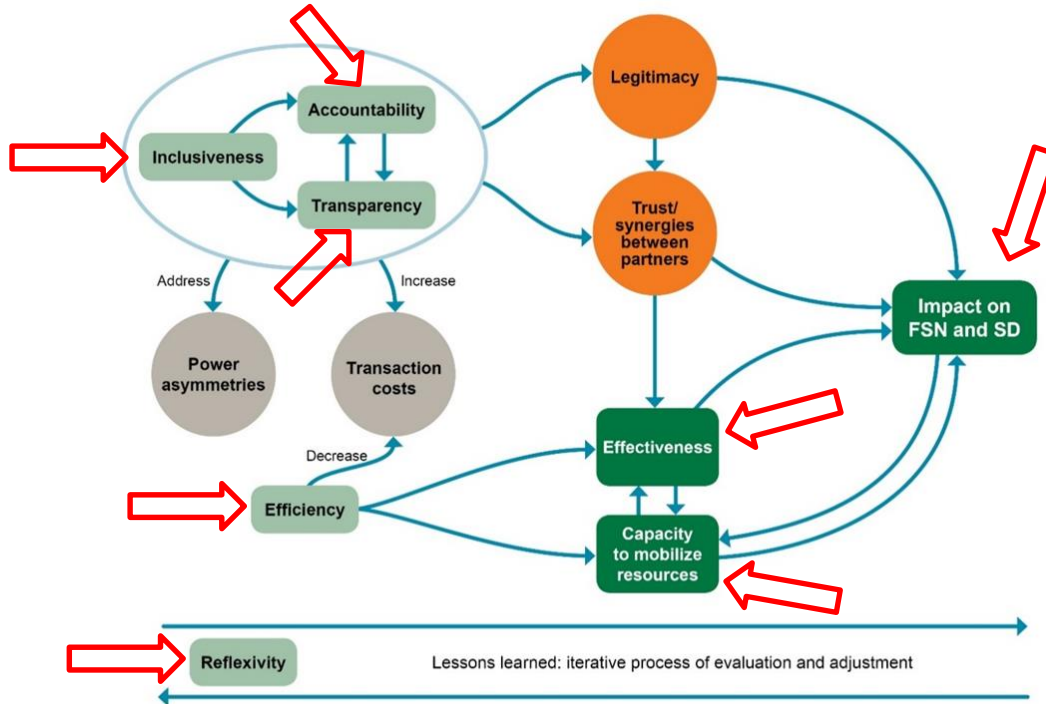
- **Tensions** and mistrust among partners
- **Power asymmetries** among partners
- **Transaction costs**

Under which conditions MSPs can perform?

## Implementing effective MSPs:

- Include **relevant stakeholders** and agree on the **problem statement**
- Design a **shared vision**, strategy and plan of actions
- Clearly define **roles and responsibilities**
- Implement an appropriate **governance structure**
- Regularly **monitor and evaluate** the results and the process

# Critical criteria for performance





# Recommendations

1. Establish a policy framework to ensure that MSPs effectively contribute to the progressive realization of the **right to adequate food**
2. Improve **mobilization, coordination and targeting** of financing for FSN through MSPs
3. Strengthen **transparency and accountability** in MSPs through effective governance and management principles
4. Increase the impact of MSPs through effective **monitoring, evaluation** and experience sharing
5. Integrate different forms of knowledge and explore **further areas of research** on MSPs to finance and improve FSN

## The HLPE Project Team



**Thank you for your attention!**