



منظمة الأغذية  
والزراعة  
للأمم المتحدة

联合国  
粮食及  
农业组织

Food  
and  
Agriculture  
Organization  
of  
the  
United  
Nations

Organisation  
des  
Nations  
Unies  
pour  
l'alimentation  
et  
l'agriculture

Продовольственная и  
сельскохозяйственная  
организация  
Объединенных  
Наций

Organización  
de las  
Naciones  
Unidas  
para la  
Agricultura  
y la  
Alimentación

## PROGRAMME COMMITTEE

### Hundred and Third Session

Rome, 12 – 16 April 2010

### PROGRAMME COMMITTEE MULTI-YEAR PROGRAMME OF WORK 2010-13

1. Under the Immediate Plan of Action for FAO Renewal (IPA):  
*The Council, Programme and Finance Committees, CCLM, Regional Conferences and Technical Committees will each:*
  - a) *prepare a multiyear programme of work of at least four years duration, once per biennium which will be reviewed by the Council and/or Conference (in accordance with their respective reporting lines);*
  - b) *prepare a report of their progress against the Programme of Work once every two years also for review by the Council and/or Conference.<sup>1</sup>*
2. This action was confirmed by the Conference at its 36<sup>th</sup> Session (November 2009) in endorsing the Report of the CoC-IEE to the FAO Conference on the IPA.<sup>2</sup>
3. Therefore, the Chairperson of the Programme Committee has prepared a draft Programme Committee Multi-year Programme of Work 2010-13 in consultation with Programme Committee Members in two informal seminars held on 4 February and 4 March 2010. The Chairperson's proposal is presented for discussion and approval by the Programme Committee, and for transmission to the Council for review.

<sup>1</sup> C 2008/4 actions 2.70, 2.71, 2.72

<sup>2</sup> C 2009 REP CR 4/2009 and Annex D paragraph 72

## I. Overall Objective for the Programme Committee

4. FAO Council has a solid analytical basis for sound, timely, effective and efficient decision-making with respect to choice of priorities, programmes and plans in order to improve the quality of FAO's work and strengthen the delivery of its services to Member Nations.

## II. Results

### A. PROGRAMME PLANNING AND PRIORITY SETTING

Result: Programme Committee recommendations on priorities are favourably considered by the Council

Indicators and targets:

- 75% of the Programme Committee recommendations on priorities are included in the Council report
- 75% of the Programme Committee recommendations made on the Medium Term Plan (MTP) and Programme of Work and Budget (PWB) are included in the Council Report

Outputs: Clear, precise and consensual recommendations to Council

Activities:

- Review of proposed priorities taking into account the Reports of the Regional Conferences and Technical Committees
- Assessment of Strategic Framework (once every four years)
- Assessment of proposed MTP: consistency with the Strategic Framework, and incorporating the experience of results-based approach of the previous biennium
- Assessment of proposed PWB: responsiveness to emerging priorities, drawing lessons from performance, cognizant of resource availability, stress on integrated budget, absorbing key recommendations of major evaluations

Working methods:

- Informal consultations with Assistant Directors-General (ADGs) and other key members of Secretariat
- Close collaboration with the Independent Chairperson of the Council
- Close collaboration with the Finance Committee on financial and staff resources
- Standard approach for receiving and analyzing advice from Technical Committees and Regional Conferences
- Consultation with the bureaus of Technical Committees and Regional Conferences

### B. RESULTS-BASED MONITORING OF PROGRAMME IMPLEMENTATION

Result: Council advice and decisions on adjustments to programme reflect Programme Committee recommendations

Indicators and targets: 75% of Programme Committee recommendations adopted by the Council in providing advice and taking decisions

Outputs: Clear, precise and consensual recommendations to Council

Activities:

- Annual review of PWB implementation and proposal of adjustments, including:
  - Justifications for in-course modification of the on-going PWB
  - Review of allocation and management of the integrated budget: balance and trend between assessed contributions and extra-budgetary funds
  - Review of the allocation and use of extra-budgetary resources: alignment with organizational results and National Medium-term Priority Frameworks (NMTPFs), funding sources, balance between emergency and other funding, compliance with Paris Declaration on Aid Effectiveness, Accra Agenda of Action, and Good Humanitarian Donorship principles, funding for the Impact Focus Areas (IFAs)
- Biennial Programme Implementation Report (PIR) review and proposal of adjustments to the next PWB

Working methods:

- Close collaboration with the Finance Committee

### C. EVALUATION

Results:

- Evaluations focus on strategic issues
- Evaluation recommendations are incorporated in the programme planning process and in new policies and strategies
- Evaluation function reflects UNEG best practices and United Nations Evaluation Group (UNEG) Norms and Standards

Indicators and targets:

- 50% of evaluations are strategic
- All agreed recommendations are followed-up by management, and 75% of relevant recommendations are reflected in the Programme of Work and Budget within one biennium
- 100% of evaluations follow the UNEG Norms and Standards

Outputs: Clear, precise and consensual recommendations by the Programme Committee

Activities:

- Review and recommendation of the Charter for the FAO Office of Evaluation
- Approval of the rolling evaluation plan: focus on strategic issues, good balance among topics and types of evaluation, including possible ex post evaluations, taking into account the geographic balance between regions, focused joint evaluations with other organizations, emphasis on feedback from evaluation to programming and implementation, judgement on the adequacy of evaluation resources,
- Oversight of follow-up of evaluation recommendations
- Review of individual evaluations
- Biennial Peer review of evaluation practices and Independent evaluation of the evaluation function at least once in six years (as per IPA)

Methods of work:

- Close contact with the Evaluation Office and concerned units
- Interaction with Members

## **D. IPA IMPLEMENTATION AND INTEGRATION INTO PWB**

### Results:

- Council agrees on the way ahead on the remaining IPA issues pertaining to the Programme Committee mandate (results-based monitoring and reporting, resource mobilization and management strategy, and field and decentralized work)
- Council provides advice and makes decisions aimed at improving the progress of already agreed IPA actions pertaining to the Programme Committee mandate which may be encountering problems in their implementation

### Indicators and targets:

- Programme Committee recommendations on the remaining IPA issues are included in the Council Report to the Conference
- Programme Committee recommendations on any IPA items encountering problems are included in the Council Report

Outputs: Clear, precise and consensual recommendations to Council

### Activities:

- Review of the results-based monitoring and reporting system based on a proposal by the FAO Secretariat
- Review of the resource mobilization and management strategy based on a proposal by the FAO Secretariat
- Review of a proposal by the FAO Secretariat on the field and decentralized work
- Review of IPA implementation in areas of Programme Committee mandate

### Methods of Work:

- Close collaboration with the CoC and the Independent Chairperson of the Council
- Close collaboration with the Finance Committee
- Informal consultations with FAO staff in charge of IPA implementation in general, and those in charge of remaining IPA issues

## **E. IMPROVED METHODS OF WORK AND EFFICIENCY OF THE PROGRAMME COMMITTEE**

Results: The Programme Committee works in a proactive and inclusive way, and has a forceful advisory role

### Indicators and targets:

- Agenda of the meetings focus on a few strategic issues
- Technical recommendations of the Programme Committee achieve regional consensus

Outputs: Clear, precise and consensual recommendations to Council

### Activities:

- Preparing the Multi-year Programme of Work for the Programme Committee
- Reporting on the Multi-year Programme of Work at the end of the biennium

### Methods of work:

- Informal consultations on the Multi-year Programme of Work
- Informal consultations on major strategic issues
- Clear mandates for Programme Committee Members from their Regional Groups
- Close collaboration with the Independent Chairperson of the Council
- Close collaboration with all governing bodies
- Close collaboration with the CoC
- Early engagement in the preparation of MTP and PWB
- Timeliness
- Engagement with FAO staff responsible for issues covered by the Programme Committee