

Scaling Up Nutrition



Together, we can achieve what no single effort could, and make the world a healthier, stronger place for us all.

Strengthening multi-sectoral coordination at country level: update and lessons learnt from SUN Countries

Principles of Engagement

Be transparent about impact: all stakeholders to transparently and honestly demonstrate the impact of collective action.

Be inclusive: through open multi-stakeholder partnerships that bring proven solutions and interventions to scale.

Be rights-based: act in line with a commitment to uphold the equity and rights of all women, men and their children.

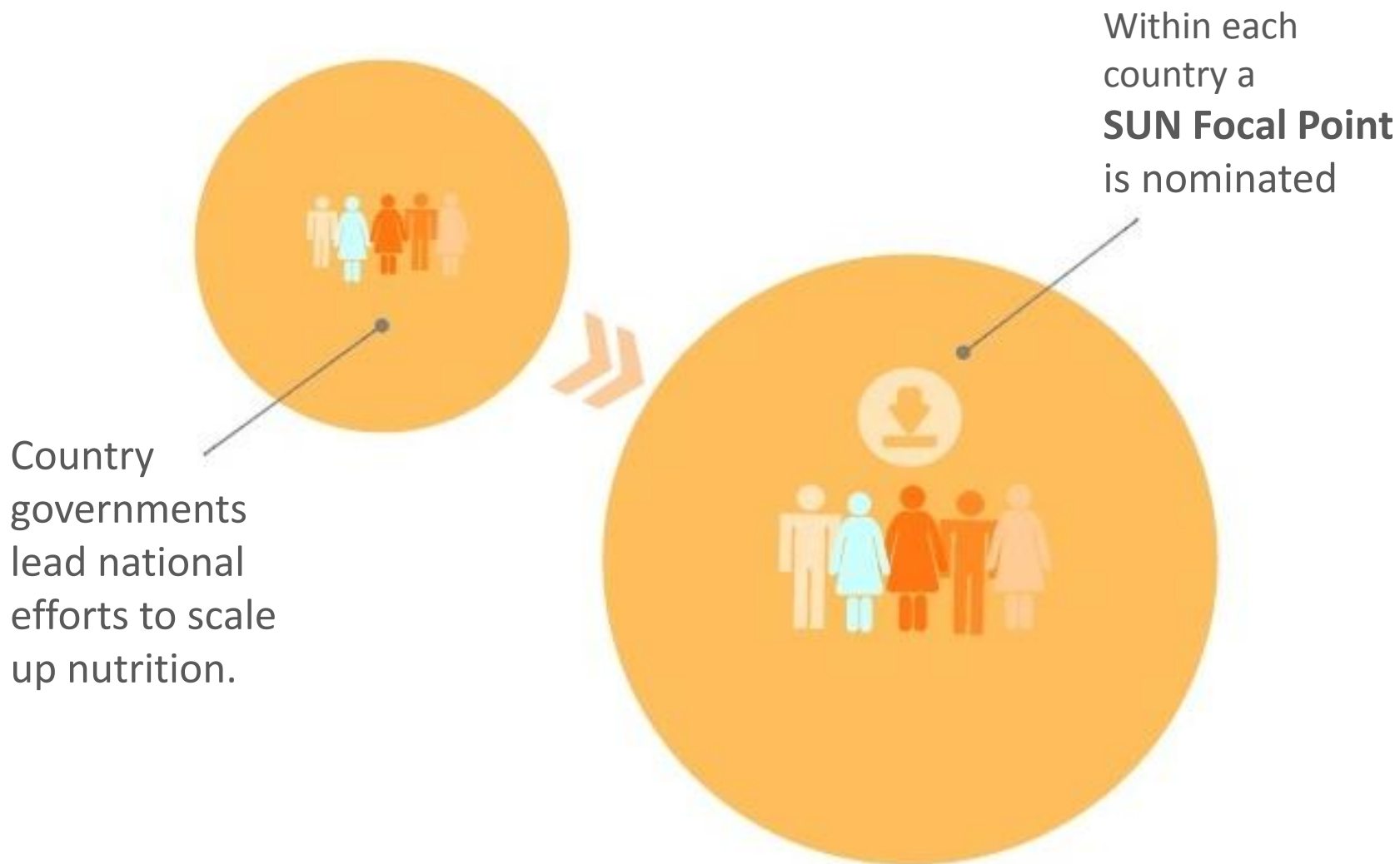
Be willing to negotiate: when conflicts arise, as can be expected with diverse partners working together, hold the intention to resolve conflicts and reach a way forward.

Be mutually accountable: act so all stakeholders feel responsible for and are held collectively accountable to the joint commitments.

Be cost effective: establish priorities on evidenced-based analysis of what will have the greatest and most sustainable impact for the least cost.

Be continuously communicative: to learn and adapt through regular sharing of the relevant critical lessons, what works and what does not, across sectors, countries and stakeholders.

At country level: **Ownership and Leadership**



At country level: **A collaborative approach**

The Focal Point brings people together in a **multi-stakeholder platform**

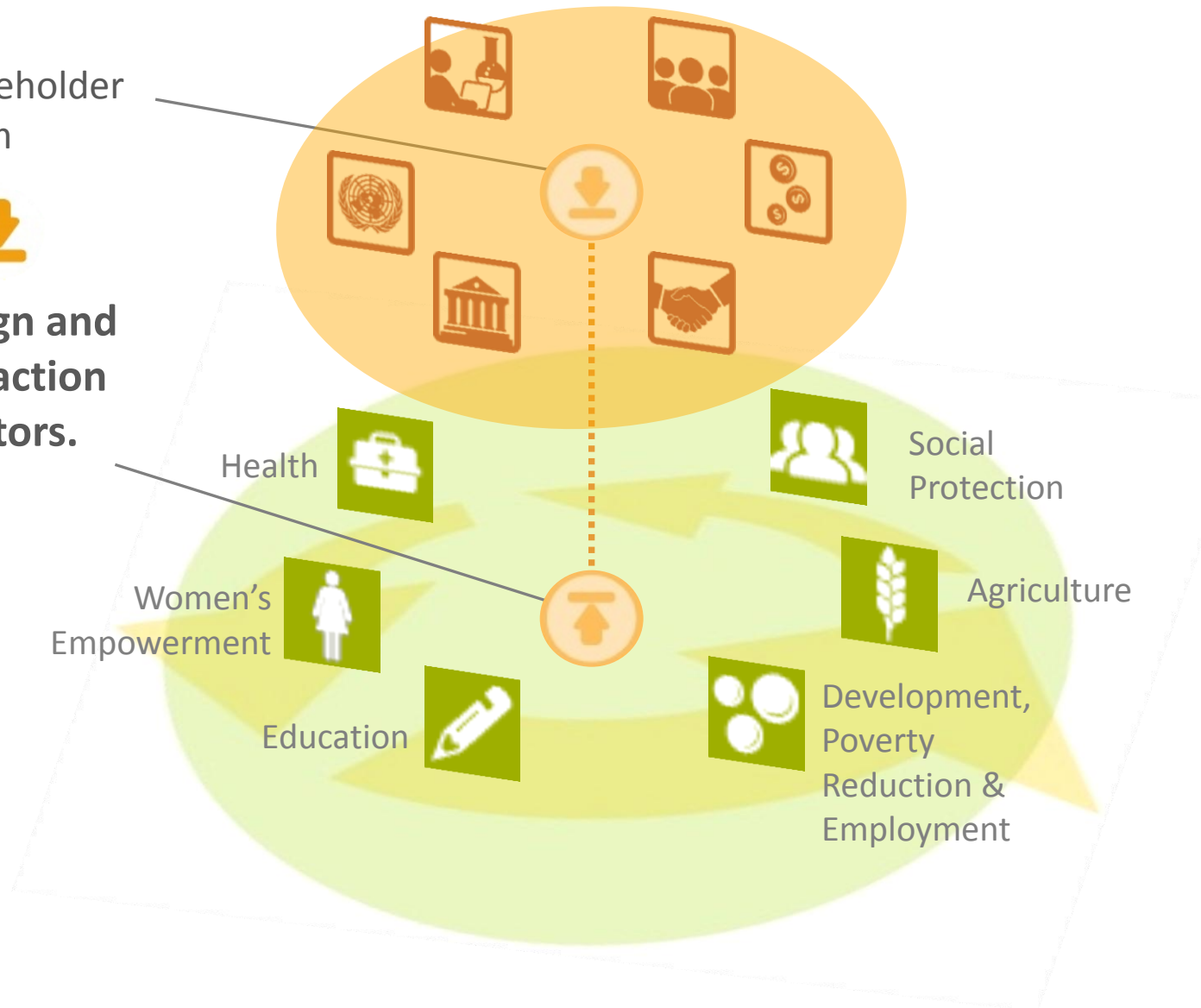


At country level: a multi-sector approach

The multi-stakeholder platform



Works to align and coordinate action across sectors.



At global level: **The SUN Movement**

*These efforts are underway
in all SUN countries*



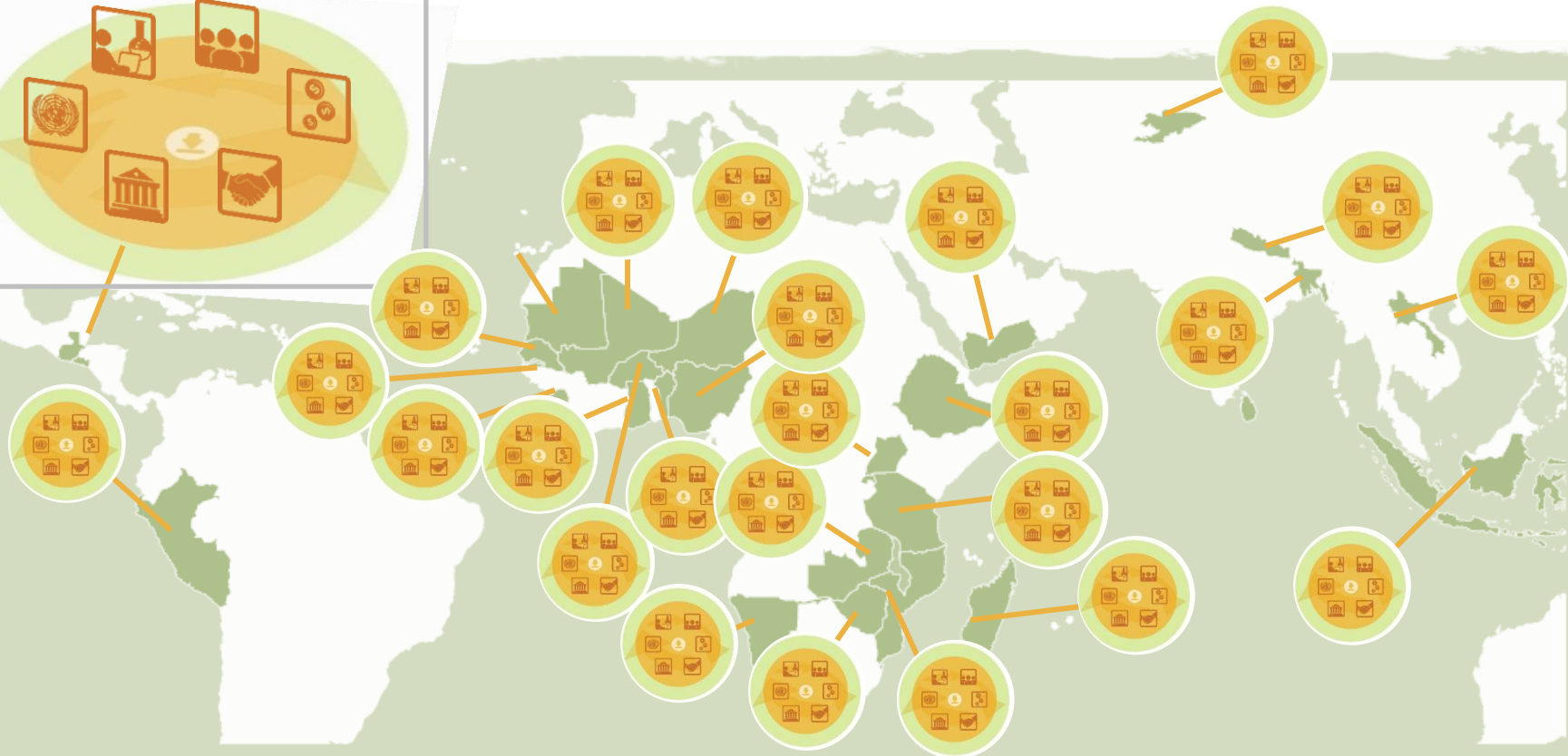
**Using a unique approach that
works for each country.**



Multi-sector, multi-
stakeholder platform



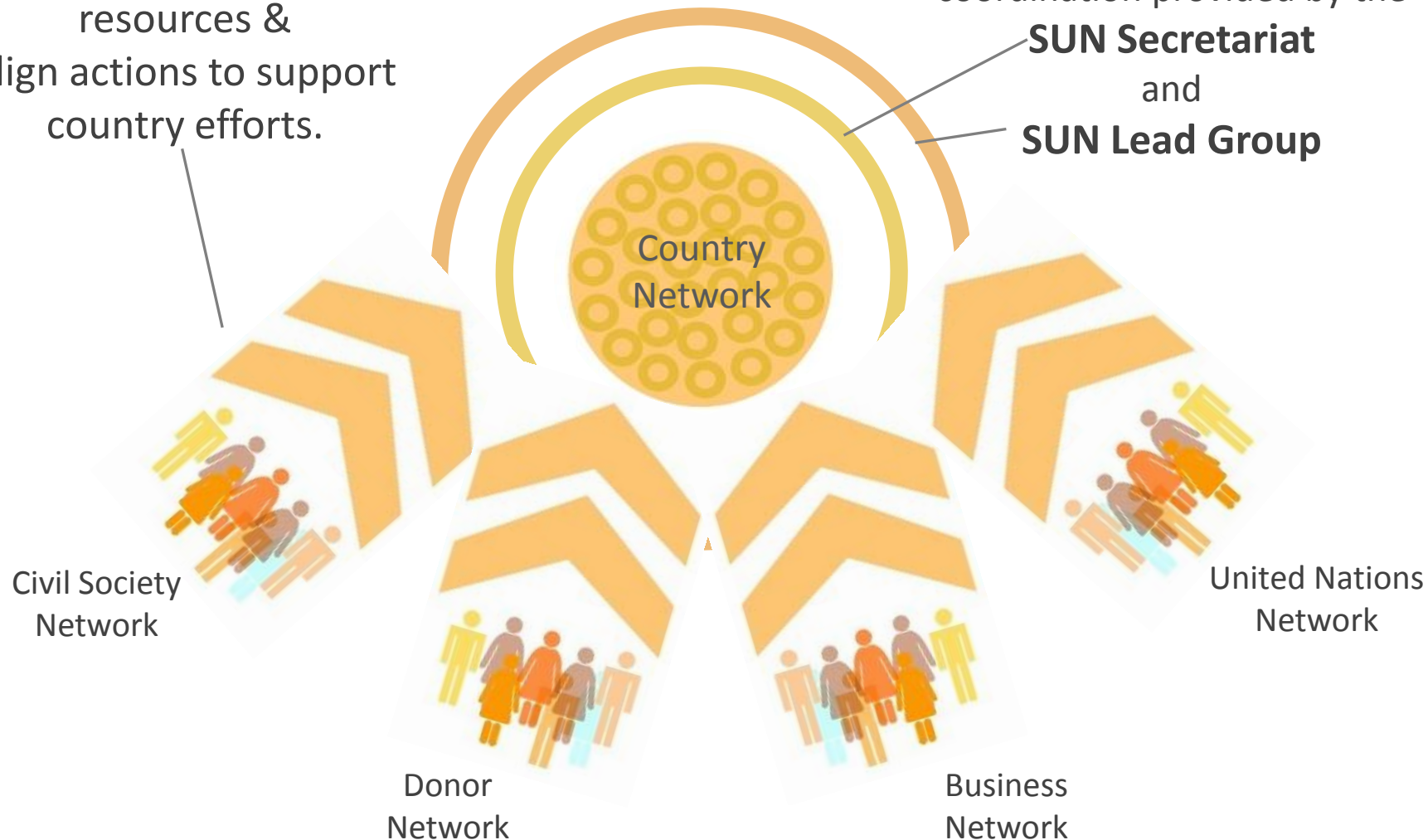
Together the combined efforts of all
countries make up the core of the
Movement - **The SUN Country Network**



At global level: **The Lead Group & Global Networks**

Global Networks
of stakeholders shift
resources &
align actions to support
country efforts.

With overall support and
coordination provided by the
SUN Secretariat
and
SUN Lead Group



Country perspective

Countries
around the world have
committed to making
nutrition a priority.



4 key processes:

1

Create an enabling political environment,

with strong in-country leadership & a shared space (multi-stakeholder platforms) where people come together to align their activities & take joint responsibility for scaling up nutrition.

Establish best practices

for scaling up proven interventions; including the adoption of effective laws & policies

2

3

Align actions across sectors

around high quality and well-costed country plans, with an agreed results framework and mutual accountability.

Increase resources

for coherent, aligned approaches.

4

Multi-stakeholder platforms *can be convened under:*

- The Executive Office
- A line ministry
- An independent body or agency

Multi-stakeholder platforms *function at their best*

when there is **agreement** on:

- Common results and objectives
- Membership and Terms of Reference
- Organizational framework(s)
- Working procedures

Different ways for creating an enabling environment



To ensure that multi-stakeholder platforms *work for nutrition, it can be helpful to:*

- Recognize that *positioning* is at least as important as *convening* to influence critical decisions in relevant forums
- Set a joint agenda to:
 - Achieve common results and enable decisions to be taken across stakeholders on critical issues
 - Ensure effectiveness of converged and integrated actions on the ground

Examples of enabling environment(s)



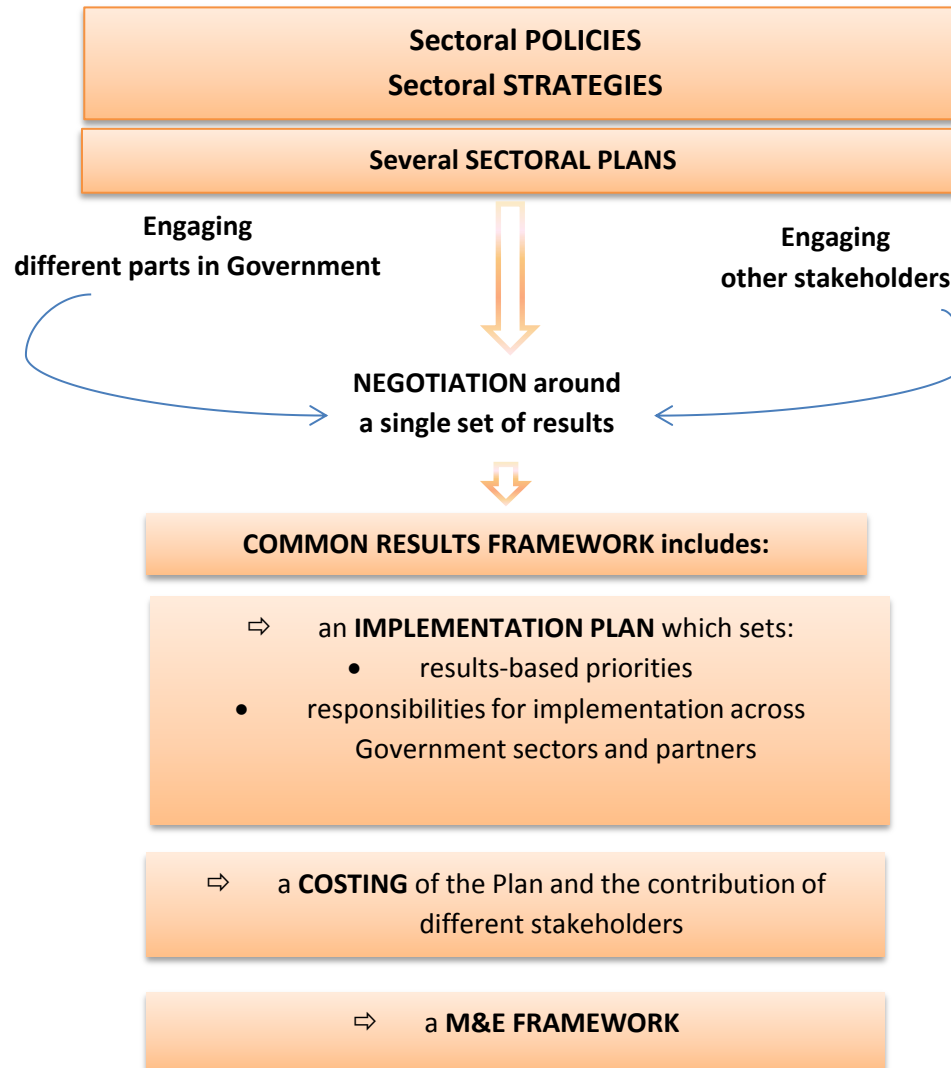
- Nutrition under supervision of the Head of Government or State (*Tanzania, Uganda, Madagascar and Malawi*)
- Presidential mandate linked to nutrition outcomes (*Guatemala and Peru*)
- Executive leaders acting as nutrition champions (*Tanzania and Uganda, Indonesia and Sri Lanka*)
- Balanced representation of stakeholders including civil society organizations and private sector (*Tanzania, Uganda, Ghana and Bangladesh*)
- Effective dialogue with other platforms or networks aligned around a single set of common results to improve nutrition (*Nepal and Sierra Leone, Ethiopia and Burundi*)
- Establishment of sub-national and district level multi-stakeholder platforms (*Kenya, Rwanda, Uganda, Mozambique*)

Building an enabling environment – Top Tips



- Ensure **consensus** among representatives of different stakeholders by developing a shared understanding around nutrition issues
- Ensure **buy-in** from all represented stakeholders by recognizing their specific contribution and by respecting their decision-making autonomy
- Ensure **alignment** between individual stakeholders' agendas around common results, including measurement of collective success
- Ensure **proper credit for success** is given to each stakeholder **together with building mutual accountability**

Establishing a Common Results Framework



Challenges

- Competing parallel systems and structures
- Conflicting agendas and interests at different levels
- Lack of decision making authority accompanied by limited capacity to position nutrition outcomes at the core of the development discussion
- Limited coordination and capacity beyond the national level
- Limited engagement of local or community-based civil society organizations and private sector



How Countries Get Involved ...

Committed counties are at **the core of the SUN movement**. Any country working to deliver progress and action to scale up nutrition can participate in the SUN Movement. [Learn more](#) ▶

Participating Countries

- B** Bangladesh | Benin | Burkina Faso | Burundi
- E** El Salvador | Ethiopia
- G** Ghana | Guatemala

Thank You

Together we
can make a
difference



National

High Level Steering Committee on Nutrition

Chair: PS Prime Minister's Office

Secretariat: PMO/TFNC

Members: PS of 10 nutrition-relevant line ministries, DPs, UN, civil society, faith-based organizations, academia, private sector

PMO-RALG

Multi-sector Nutrition Technical Working Group

Chair/Co-Chair: MD TFNC/Director, Food Security, MoA

Members: Line ministries, DPs, UN, NGOs (technical)

District

Full council

Council Steering Committee on Nutrition

Chair: District Executive Director

Members: Dept directors, DPs, UN, civil society, private sector

Ward

Ward Development Committee

Village

Village Development Committee

TANZANIA

MALAWI Multi-sectoral Platform

NATIONAL NUTRITION COMMITTEE

CHAIR: Secretary for Nutrition, HIV & AIDS

CO-CHAIR: UNICEF

- Technical updates from TWGs

TECHNICAL WORKING GROUPS (TWGs)

- Program progress

**NUTRITION
DEVELOPMENT
PARTNERS GROUP**

CHAIR: PS NUTRION,
HIV& AIDS

CO-CHAIR: UNICEF

**DONOR
PARTNERS
NUTRITION
GROUP**

CHAIR: Irish
Aid

CO-CHAIR:
USAID

Targeted Nutrition
Program (TNP)

Chair: MoH-
Nutrition Unit

Co-chair: WFP

Micronutrient

Chair: Ministry of
Agriculture

Co-chair:
UNICEF

Infant & Young
Child Feeding
(IYCF)

Chair: DNHA-
OPC

Co-chair: USAID

Integrated
Nutrition & Food
Security
Surveillance
(INFSS)

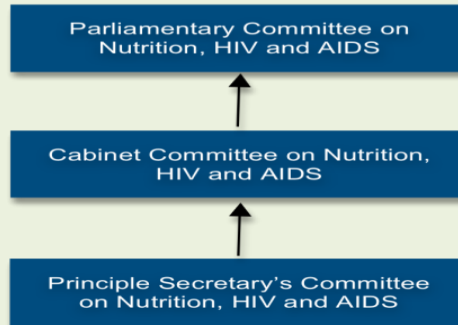
Chair: DNHA-
OPC **Co-chair:**
WFP

Nutrition
Education,
Training &
Research

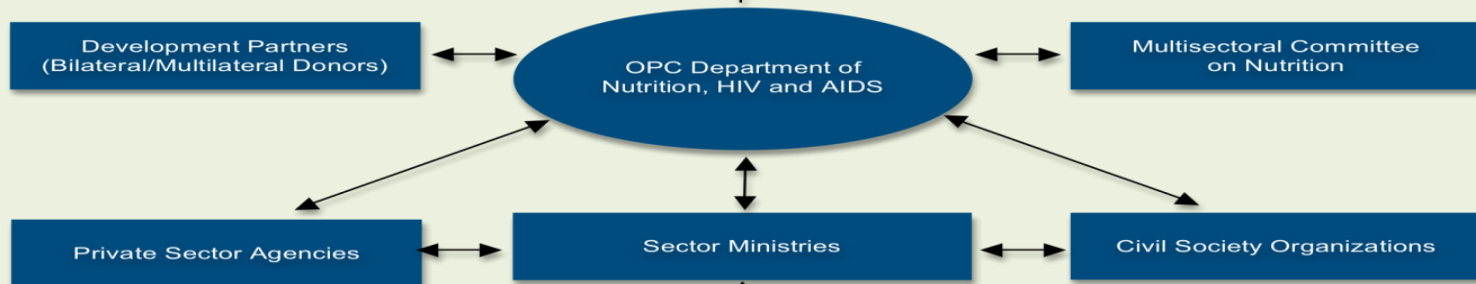
Chair: Bunda
College
Co-chair: DNHA

MALAWI Coordination framework

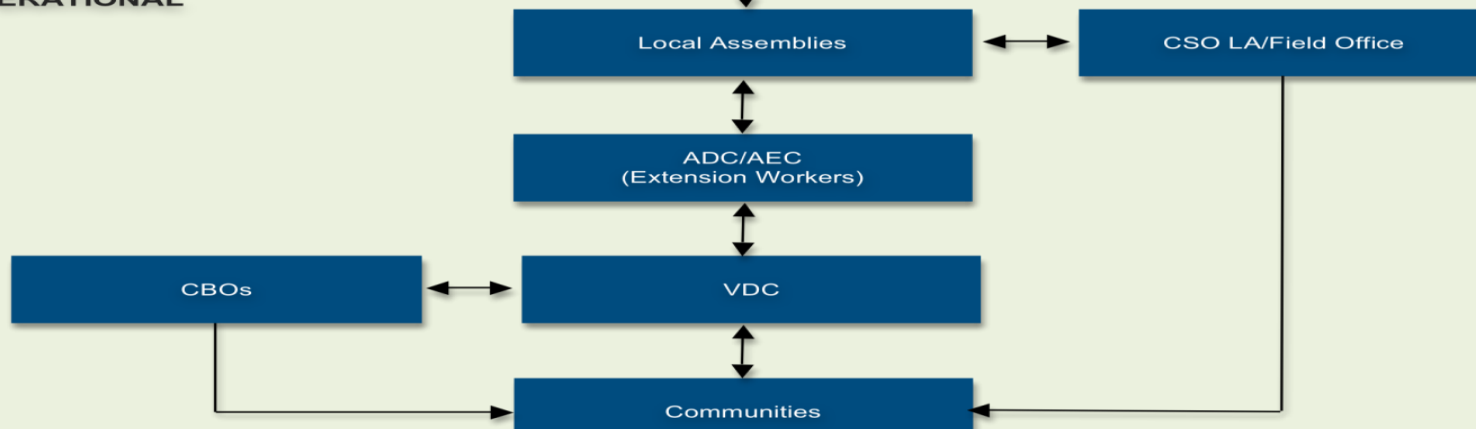
OVERSIGHT



POLICY/TECHNICAL COORDINATION



OPERATIONAL



ZIMBABWE

Cabinet

Inter-Ministerial Taskforce Food and Nutrition Security

Chaired by Vice-President

National Steering Committee for Food and Nutrition Security

Chaired by Deputy Chief Secretary to the President and Cabinet

ZIMVAC

Food and Nutrition
Council

FNS Advisory Group

Provincial Development Committees

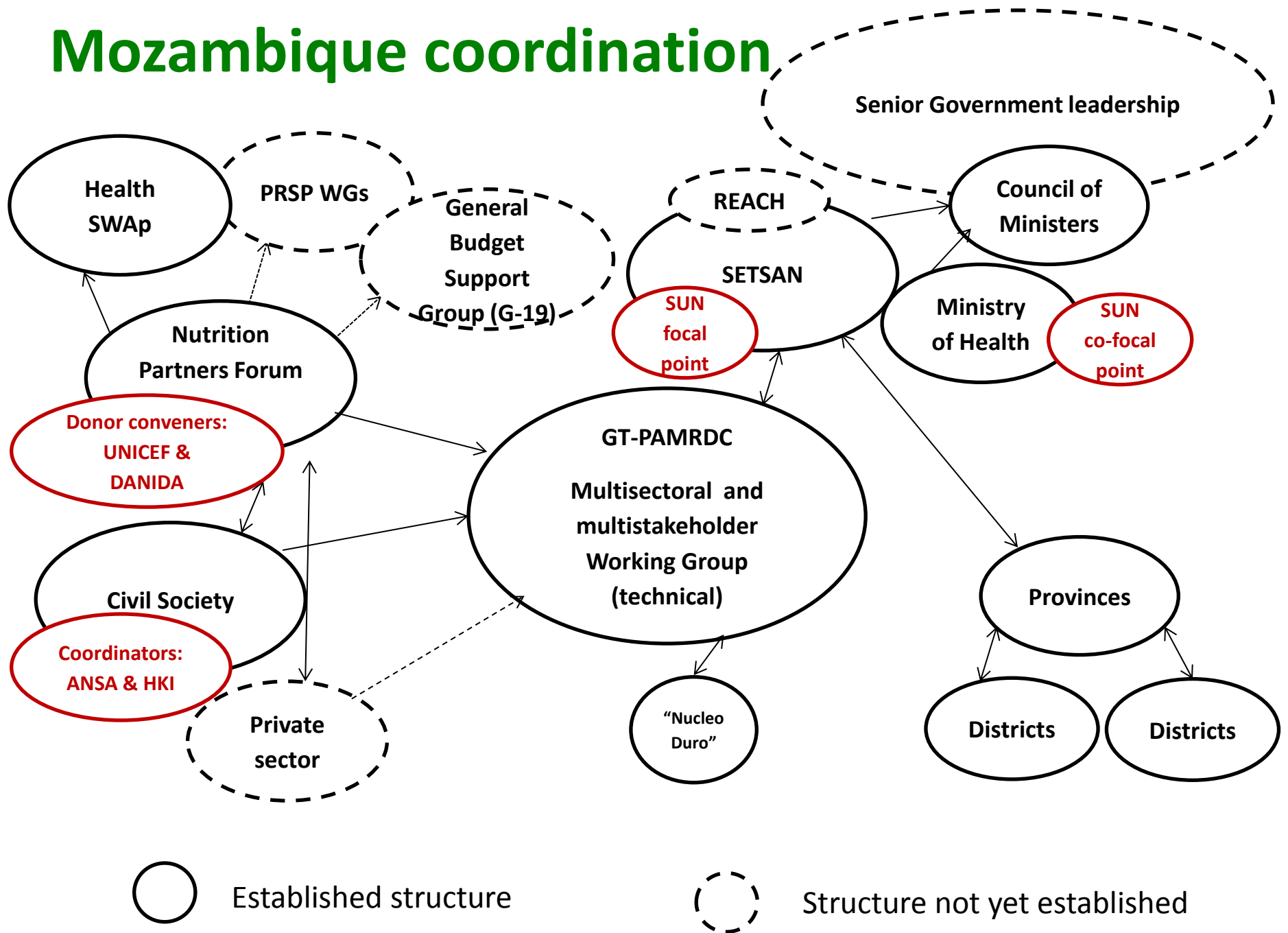
Provincial Food and Nutrition Security Committees

District Development Committees

District Food and Nutrition Security Committees

Sub-District Food and Nutrition Security Committees

Mozambique coordination



ETHIOPIA Multi-sector, Multi-stakeholder Coordination System

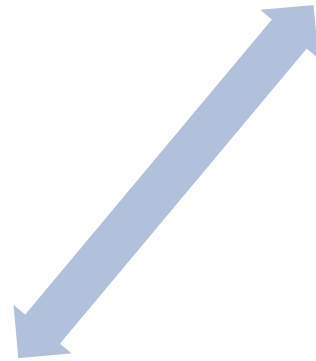
**National Nutrition
Coordination Body**

**Health Population
& Nutrition Group**

**National Nutrition
Technical Committee**

**Nutrition Development
Partners Meeting**

Nutrition Technical Working Group



Together, countries and supporting stakeholders are collectively working to reach the global targets set out by the **World Health Assembly 2012 Resolution:**

- Target 1:** 40% reduction of the global number of children under 5 who are stunted
- Target 2:** 50% reduction of anemia in women of reproductive age
- Target 3:** 30% reduction of low birth weight
- Target 4:** Increase exclusive breastfeeding rates in the first 6 months up to at least 50%
- Target 5:** No increase in childhood overweight
- Target 6:** Reducing and maintaining childhood wasting to less than 5%

33 countries.



AFRICA

Benin	Mozambique
Burkina Faso	Namibia
Burundi	Niger
Ethiopia	Nigeria
Gambia	Rwanda
Ghana	Senegal
Kenya	Sierra Leone
Madagascar	Tanzania
Malawi	Uganda
Mali	Zambia
Mauritania	Zimbabwe

ASIA

Bangladesh
Indonesia
Kyrgyzstan
Lao PDR
Nepal
Sri Lanka
Yemen

LATIN AMERICA

El Salvador
Guatemala
Haiti
Peru

Our analysis of what is happening

32 focal points nominated

30 countries with established multi-stakeholder platforms

21 countries reported to have costed nutrition plans already endorsed or being finalized

11 countries are scaling up rapidly and another **9** countries ready for scaling up

13 countries already reducing stunting at an annual rate of 2% and above

The SUN Movement evolves.

SUN Framework for Action is developed & endorsed by over 100 global entities – establishing the foundation for the Movement.

2010

SUN builds momentum and commitment for scaling up nutrition – 19 countries join the Movement.

2011

The Movement grows to 33 countries & a high-level group of 27 international leaders are appointed to the SUN Lead Group & endorse the SUN Movement Strategy for 2012-2015

2012

The way forward.

Moving into 2013, SUN will focus on **mobilizing resources behind national movements, to achieve measurable progress & impact.**

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