



منظمة الأغذية
والزراعة
للأمم المتحدة

联合国
粮食及
农业组织

Food
and
Agriculture
Organization
of
the
United
Nations

Organisation
des
Nations
Unies
pour
l'alimentation
et
l'agriculture

Продовольственная и
сельскохозяйственная
организация
Объединенных
Наций

Organización
de las
Naciones
Unidas
para la
Agricultura
y la
Alimentación

CONFERENCE

Thirty-sixth Session

Rome, 18–23 November 2009

STRATEGIC FRAMEWORK 2010-19, MEDIUM TERM PLAN 2010-13 AND PROGRAMME OF WORK AND BUDGET 2010-11

(Extract from the Report of the Hundred and Thirty-seventh Council Session)

(28 September – 2 October 2009)

STRATEGIC FRAMEWORK 2010-19, MEDIUM TERM PLAN 2010-13 AND PROGRAMME OF WORK AND BUDGET 2010-11¹

17. The Council reviewed the draft Strategic Framework 2010-19, and the Director-General's Medium Term Plan 2010-13 and Programme of Work and Budget 2010-11. In doing so, the Council also considered advice provided by the 102nd Session of the Programme Committee², the 128th and 129th Sessions of the Finance Committee³, and their Joint Meeting⁴.

18. The Council welcomed the documentation, which represented a critical step in the reform of FAO. The Council emphasized that application of the new results-based programming framework was a work-in-progress and recognized that the full conversion to a system of managing for results was a long-term process.

19. The Council recommended to the Conference the Strategic Framework 2010-19 and the main elements contained therein. It stressed that the document provided a useful, forward-looking context for presentation of the broad principles and specific guidance on the future results-based programmes of the Organization. It underlined the importance of the review of the Strategic

¹ C 2009/3; C 2009/15; CL 137/PV/2; CL 137/PV/3; CL 137/PV/4; CL 137/PV/7; CL 137/PV/8.

² CL 137/3.

³ CL 137/4 and CL 137/9.

⁴ CL 137/2.

Framework every four years. In relation to paragraph 48, concerning the declining trend in the share of agriculture in total Official Development Assistance, the Council noted that an addendum was being prepared and would need to be considered by the Conference.

20. The Council recommended to the Conference the Medium Term Plan 2010-13 and the frameworks for Organizational Results. It looked forward to future improvements in prioritization, the formulation of performance indicators, baselines and targets, and the implementation of results monitoring and reporting through review by the Technical Committees and Regional Conferences, as well as the Programme and Finance Committees.

21. The Council welcomed the integrated planning and presentation of Assessed and Voluntary Contributions in the Programme of Work and Budget 2010-11. It expressed concern about the risk to programme delivery by the extent of dependence on Voluntary Contributions, and requested the Programme and Finance Committees to closely follow the efforts of the Secretariat to manage this risk.

22. The Council noted that refinements to the Headquarters organizational structure, and the ongoing process of effective decentralization, would continue in the next biennium based on consultations between the Secretariat and the Governing Bodies.

23. The Council took note of the planned review of the Shared Services Centre for a possible creation of a global Shared Service Centre hub, as referred to in the PWB 2010-11. It stressed that any decision regarding the closure of the Shared Services Centre in Bangkok and Santiago must be preceded by in-depth study and analysis, taking into account both efficiency and effectiveness concerns. The Council looked forward to a transparent and consultative review and decision-making process based on such detailed information, including consultations with the Regional Conferences as well as the Finance Committee.

24. The Council stressed the paramount importance of the reform process and of guaranteed funding of the Immediate Plan of Action for FAO Renewal as a basis for "Reform with Growth". The Council emphasized the need to maintain the momentum of the reform process.

25. Members provided a range of views on several financial issues in the PWB 2010-11, including anticipated cost increases, efficiency savings, flexibility to effect transfers between budgetary chapters, method of funding the IPA, the level of the Net Appropriation, and measures for improving FAO's financial health. A group of "Friends of the Chair" held fruitful discussions and received further clarifications from Management on these issues. The Council did not reach consensus on the PWB 2010-11. Therefore, the Council decided that the "Friends of the Chair" should continue discussions of these matters prior to Conference, with the aim of bridging gaps.